



December 15, 1992

Mero Raumstruktur Gmbh & Co.
Airport Technick Department
P.O. Box 6169
D-8700 Wurzburg
GERMANY

**Subj. MERO Universal Suspended docking System
ALSALAM Aircraft Company, Limited
King Khaled International Airport, Saudi Arabia**

Gentlemen:

ALSALAM Aircraft Company, wishes to express its congratulations on your company's on-schedule installation of the two MERO universal wide body aircraft docking systems in our new hangars. As you know, ALSALAM's new aircraft maintenance center is unique in the world of hanger technology. This technology is greatly complemented by the two unique docking MERO systems. The design and precision engineering of these docking systems will be a valuable contribution to ALSALAM's image as the Middle East's leader in high quality aircraft maintenance services.

The combination of ALSALAM's all concrete, climate controlled hangars with the MERO docking systems, especially designed for wide body aircraft including the B747-400, MD-11 and A340, will ensure our ability to compete with the world wide aircraft maintenance industry.

We also wish to extend our appreciation for the dedication and expertise of the MERO on-site project team. The difficult installation task, performed under extreme climatic conditions and complicated logistics was accomplished with highest degree of integrity and professionalism.

Please accept our sincere gratitude for a job well done.

Best regards.

Fred L. Ritenour
Vice President, Operations