Boeing Defense & Space Group **Electronic Systems Division** P.O. Box 3999, MS 3F-64 Seattle, WA 98124-2499

January 22, 1996

Dear Mr. Dittrich

On behalf of The Boeing Company and our customer, the United States Air Force, I would like to express our appreciation to you, Dr. Ian Collins, Mr. Albert Landes and the entire MERO team in the U.S. and Germany for the delivery of two sets of phase maintenance stands to the 552nd Air Control Wing at Tinker Air Force Base, Oklahoma. MERO successfully accomplished delivery six weeks ahead of schedule, meeting the Air Force request for delivery by year-end 1995.

By all accounts, your equipment has made a positive impression with the E-3 AWACS maintenance crew. As the first major equipment to be delivered in support of Extend Sentry, a series of initiatives designed to increase the mission availability of AWACS aircraft, the maintenance stands are expected to result in an immediate reduction in aircraft down time.

Throughout the procurement process, from the initial inquiry through contract negotiation, fabrication and assembly, MERO has proven itself to be professional. cooperative, and customer-oriented. Our mutual customer, the U.S. Air Force, is equally impressed.

We look forward to working with MERO again in the future.

Sincerely,

G. B. Gimness

Mr. Rolf F. Dittrich Chief Executive MERO GmbH & Co. KG

97064 Würzburg

Germany